



STATE OF WASHINGTON  
**DEPARTMENT OF LICENSING**  
PO Box 9020, Olympia, Washington 98507-9020

November 29, 2022

**TO:** Teresa Berntsen, Agency Director  
**FROM:** *Ellis Starrett, Rules and Policy Manager*  
**SUBJECT:** Collection Agency Fee Increases

Hearing date: November 28, 2022

City/Town: Olympia, WA

Program staff present: Ellis Starrett, Julie Japhet, Kelsey Stone, Vanessa Simpson, Parker Teed, and Shawna Herron

Number of persons present: 0

Number speaking: 0

If one group dominated the hearing, which group? N/A

Key comments: N/A

Names/Affiliations:  
N/A

Comments/Concerns:  
N/A

